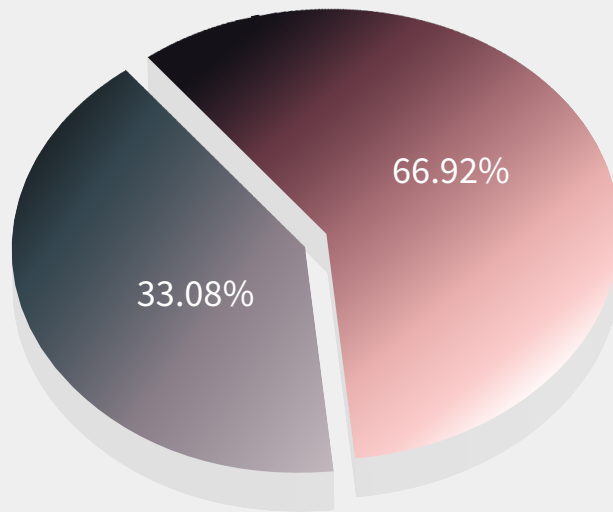


Global Club Distribution — Current State

■ Rest of the World ■ The Americas

Based on 2016 Data



Global Club Distribution — Post Realignment

■ Rest of the World ■ The Americas

Based on 2021 Data

